



1

Trends & Issues

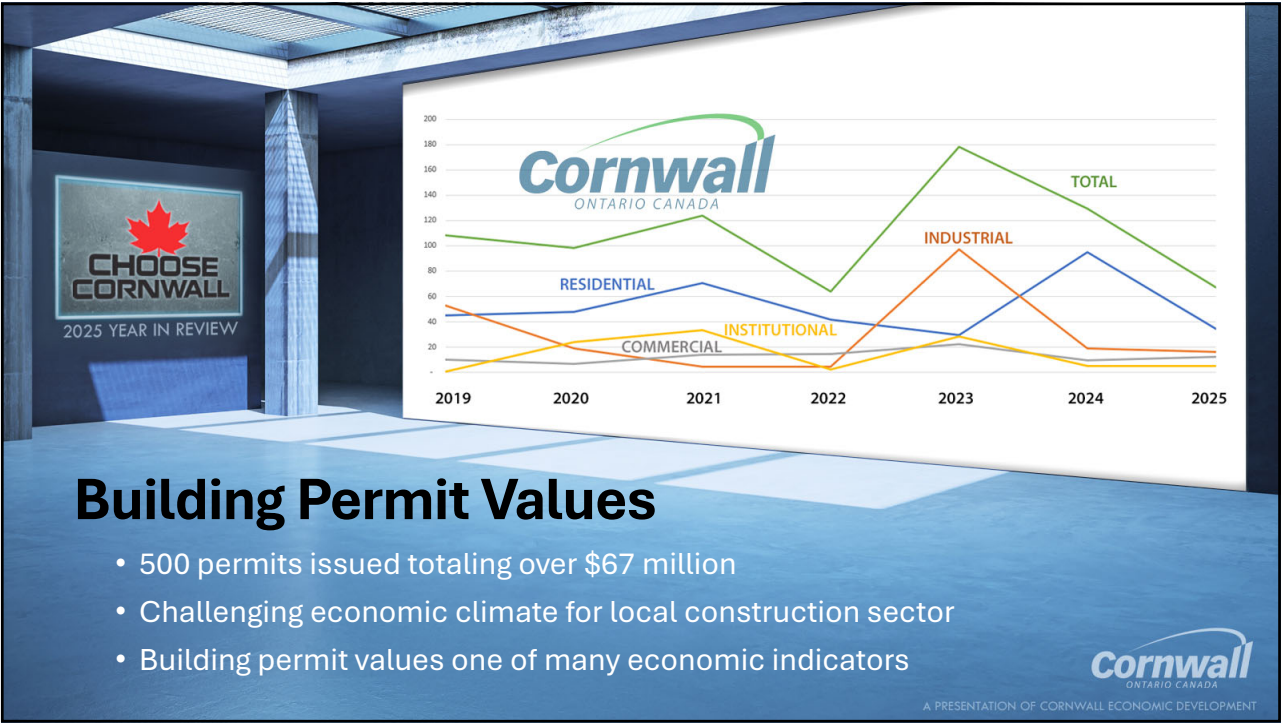
- Investor confidence low in certain sectors
- Negative impact of tariffs and trade
- Changes to immigration policies
- Technological disruption (robots, AI)
- Focus on access to health services
- Workforce disruptions
- Skilled trades remain in demand
- Decreasing interest rates

Change in Canadians returning from the USA by vehicle and air

Year	Change (%)
2024	~5
2025	~-35

The Globe and Mail | Statistics Canada

2



3



4



Cornwall Community Hospital

- \$4.5 million for new operations funding
- Designated as a Level III Trauma Centre
- Opened new ICU Step Down Unit



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

5




Cornwall Community Hospital

- New CT scanner, now installed!
- \$1.2 million for hospital infrastructure
- \$67,000 for community (programs) infrastructure




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

6




St. Joseph's Continuing Care Centre

- Implemented Remote Care Monitoring (RCM)
- Provides seniors with at-home support that detects health concerns early
- 31 individuals matched to primary care physicians so far this year




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

7



St. Lawrence College

- New Millwright Lab and façade improvement at Moulinette Hall
- TDA status for Industrial Mechanic Millwright, Industrial Electrician
- Motive Power Technician program returns to Cornwall Campus



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

8





River Institute

- \$2.5 million investment in eDNA Lab expansion and new equipment
- Over 30 environmental projects and initiatives
- Business Excellence Award winner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

9





Eastern Ontario Training Board

- Published *2025 Labour Market Plan*
- \$2.5 million invested in workforce development
- Assisted unemployed/under-employed individuals with training



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

10



Job Zone d’emploi

- 40th Anniversary
- \$309,787 paid directly to employers to support hiring of clients
- \$250,096 support for job seekers to find and retain employment



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

11



ACC Futures

- \$1.3 million in new loans disbursed
- Launched the Indigenous Entrepreneur Coaching Program (IECP)



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

12



CÉSOC

- Moved into larger offices on Montreal Road in Le Village
- New hub to serve the local population and employers more effectively
- Employability – Ready For Employment (RFE) program



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

13



ACFO SDG

- New leadership team of Cassandra McElhone and Justin Chénier
- Communauté francophone accueillante de Cornwall (CFA)
- Supported 124 families since 2024



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

14



Moi j'apprends

- New francophone employment and skill development program
- Partnership with CFA and IRCC
- McConnell Avenue offices



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

15



Bien ici

- New name for equipe psycho-sociale
- Launched new programming at McConnell Avenue offices



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

16



Beyond 21

- Serving 75+ adults weekly - 25% increase from last year
- Supported by 920 donors - 96 more than last year
- Programming expanded 30%, staff complement increased 35%



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

17



Tri-County Literacy Council

- Moved into new modern offices on Pitt Street
- Launched new training programs, ESL tutor training manual
- Received \$69K grant



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

18



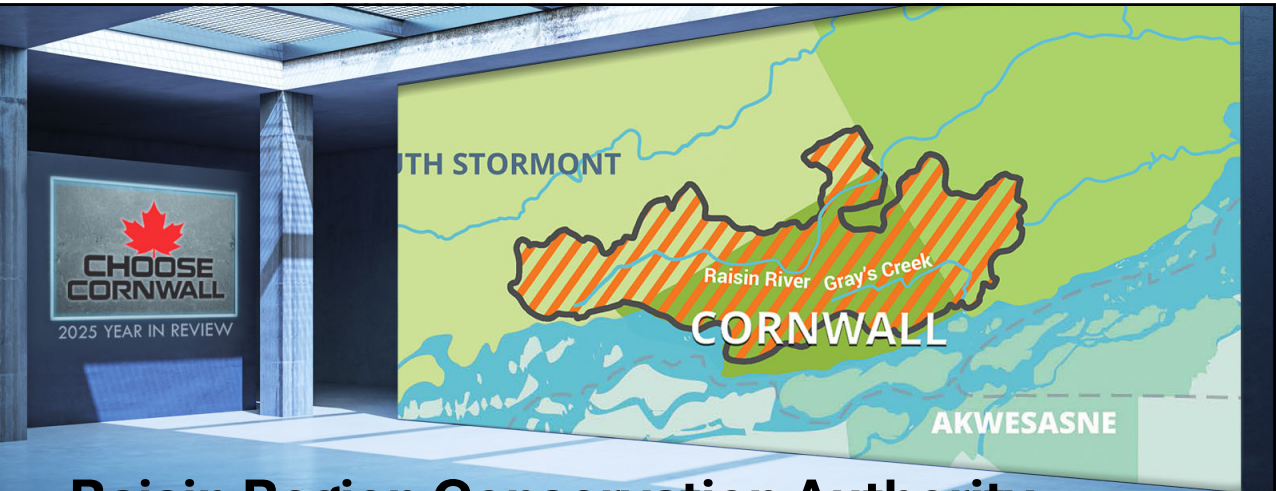
St. Lawrence Parks Commission

- \$82 million investment from the Province of Ontario
- Modernization of water and wastewater infrastructure




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

19



Raisin Region Conservation Authority

- Project to study flood risk of local watercourses
- Funded in part by the Government of Canada's Flood Hazard Identification and Mapping Program, Province of Ontario, United Counties of Stormont, Dundas and Glengarry, and City of Cornwall



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

20

• Meeting growing electricity demands

• Addressing growing electricity demands

• Focusing on energy efficiency





2025 YEAR IN REVIEW

Cornwall Electric

- \$5.5M in capital improvements
- Leading Ontario at near 100% renewable energy source
- Committed to powering a sustainable future



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

21





2025 YEAR IN REVIEW

Ontario Power Generation

- Ongoing refurbishment of the R.H. Saunders hydro station
- \$600 million investment over multiple years
- Saunders Hydro Dam Visitor Centre welcomed nearly 12,000 guests



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

22

Cornwall Economic Development

11



SDG Counties

- \$5 million invested in bridge and culvert rehabilitation
- \$5.83 million awarded for the reconstruction of County Road 22 near Maxville
- \$4 million pledged toward the redevelopment of Maxville Manor



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

23



Ministry of Transportation

- Highway 138 improvements
- Highway 401 improvements



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

24



Seaway Valley Health

- Opened second location on Second Street West
- Increased access to cardiac rehabilitation and a broad range of services
- Partnership with Heart Institute for Heart Disease Mobile Screening



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

25




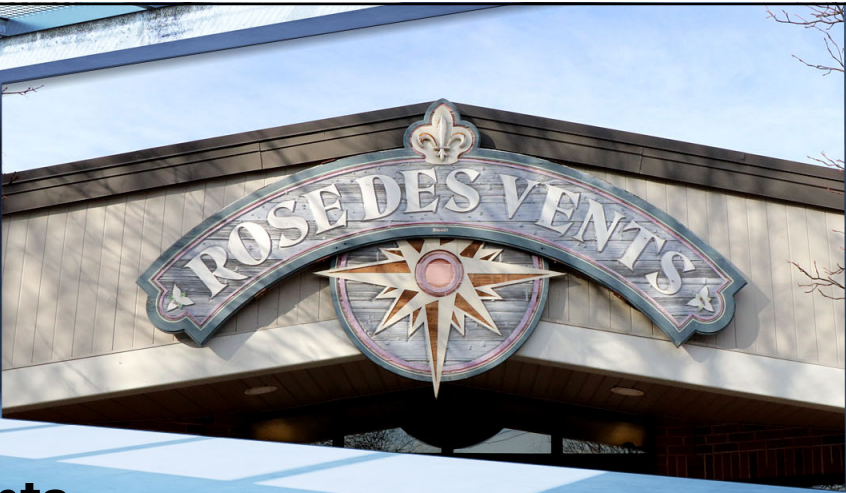
Marie Tanguay

- \$700K improvements to elementary school on Holy Cross Boulevard
- New façade with new windows
- Grant Marion Construction




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

26





Rose des Vents

- \$400K improvements to elementary school on Second Street East
- New portable classrooms




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

27




Central Public


- \$283K improvements to elementary school
- Roof, HVAC and solar panels
- Amelia and Second



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT


28





Cornwall Public Library

- \$180K investment at Downtown Location
- Celebrating 130th Anniversary!



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

29





Upper Canada District School Board

- Acquires 24-acre site at Marleau and Nick Kaneb Drive
- New secondary school will consolidate students from CCVS and St. Lawrence
- Capacity for 1,400 students under one roof



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

30



OSP

- Cornwall & Region Animal Centre and Veterinary Clinic
- New 8,000 sf building under construction, \$4 million investment
- Grant Marion Construction



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

31



Paramedic Services

- Ontario invests \$10,521,539 in Cornwall to connect more people to emergency care faster
- 3 ambulances replaced with new vehicles in 2025



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

32



Cornwall Transit

- \$710,246 in funding from the 2024-25 Gas Tax program
- \$2.4 million in upgrades to the Cornwall Transit garage



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

33



Ontario Police College

- Establishes temporary satellite campus at Dev Centre
- Basic Constable Training (BCT) program
- 121 recruits to be trained in Cornwall



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

34




Municipal Works Yard

- 32,000 sf multi-purpose garage
- Follows completion of MW Administration building in 2024
- Bourgon Construction




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

35



Fire Services Headquarters

- 19,860 sf state-of-the-art facility
- Designed to facilitate faster emergency response times
- Brookdale Avenue and Tollage Road



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

36




Benson Centre

- New turf in the Field House
- \$250K investment



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

37



Civic Complex

- New entrance under construction
- Improved barrier-free access
- De Saulniers Construction



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

38



Civic Complex

- \$2 million for new arena floor and rink boards
- New HVAC and roof, new flooring in the Salons
- CMG Innovation, Coleman Construction



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

39




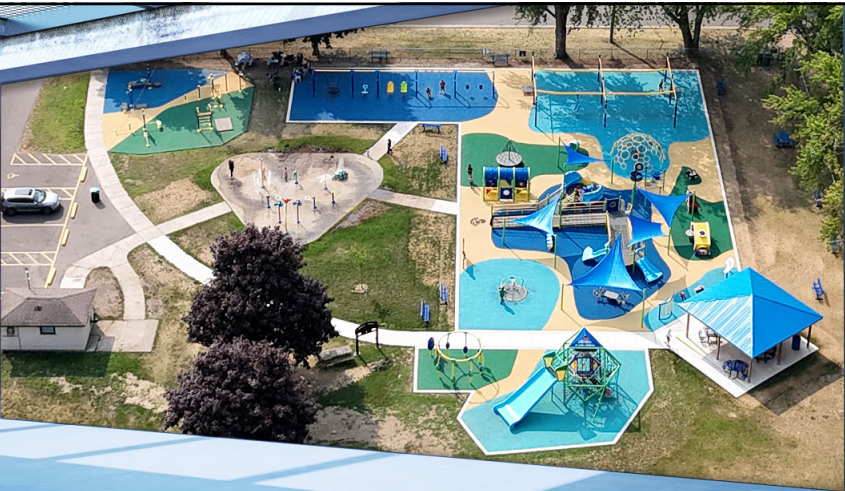
Arts Centre

- \$1 million donation to the Cornwall Arts Centre
- Barbara Etherington-Stewart and her husband Bill Etherington
- Downtown project expected to be completed mid-2026




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

40



City Parks

- Park of Hope (Phase 2), new East Ridge Park playground, Sathya Sai playground
- Basketball courts at Mattice Park & Alexander Park
- \$1 million investment



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

41



Riverside Trail

- Resurfacing along canal, 5 retaining walls replaced in eastern section
- \$3 million investment in world-class amenity
- Significant increase in cycling tourism



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

42



CHOOSE CORNWALL
2025 YEAR IN REVIEW

Cornwall Business Park

- \$23 million infrastructure project
- 3+ kilometres of new road and services, including new cycling trails
- 250 acres of employment lands, 20 acres of commercial lands



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

43

CELEBRATING COMMUNITY



44

A photograph of two men, Frank and Mark Conti, standing in front of a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' display. They are holding a silver Mazda award plaque that reads 'Mazda In Honour 45 years of dedication'. The background shows a car dealership setting.

Cornwall Mazda

- 45th Anniversary of Mazda dealership on Brookdale North
- Frank and Mark Conti, owners
- First opened in 1968 as Rosemount European Motor Sales



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

45

A collage of various front pages of the Seaway News newspaper, showing community events, local news, and sports. A red box with the 'Seaway News' logo is overlaid on the collage. In the background, a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' display is visible.


Seaway News

- 40th Anniversary
- Moves into new offices at 132 Second Street East
- Recognized provincially with two OCNB second-place awards




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

46



Fantasy Realm

- 40th Anniversary of Downtown’s favourite comic book shop
- 10th anniversary of the CAPE event
- Carol and Randy Sauve



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

47



Kid’s Korner

- 40th Anniversary
- Popular toy store and baby boutique in Downtown Cornwall
- Leslie and Kevin Ouderkirk, owners



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

48

A woman with blonde hair, wearing a black turtleneck, stands in her shop. The shop is filled with various home decor items, including vases, candles, and framed pictures. A sign on the wall reads "CHOOSE CORNWALL 2025 YEAR IN REVIEW".

Life's Little Pleasures

- 40th Anniversary
- Eclectic downtown shop featuring home decor and women's clothing
- Chris Munro, owner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

49

A group of about 15 people, including staff and customers, are gathered outdoors for a group photo. They are standing behind a table covered with a blue cloth, which has a large cake and several blue cups on it. The background shows a brick building with the number "303" above the door. A sign on the wall reads "CHOOSE CORNWALL 2025 YEAR IN REVIEW".

Seaway Express

- 35th Anniversary
- Long standing transportation company in Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

50



Best Western Parkway Inn

- Received the 2025 M.K. Guertin Award
- Brand's highest honour
- 97 room hotel at Vincent Massey and Brookdale



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

51




Carla Kingston

- Received the Thomas J. McTague Memorial Award
- St. Lawrence College Professor
- Recognized by the Canadian Institute of Traffic and Transport




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

52

A man with a beard and glasses, wearing a dark vest over a light shirt, holds two yellow books titled 'The Miracle Maid: Albertine Lapensée'. He stands in front of a backdrop that features the 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' logo on the left and a blurred image of a hockey rink on the right.

Thom Racine

- Celebrates local history with his third book, *The Miracle Maid*
- The story of Canada’s first female hockey star, Albertine Lapensée




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

53

A man and a woman stand on the ice of a curling rink. The man is wearing a grey polo shirt and dark pants, and the woman is wearing a black top and grey pants. In the background, the rink is visible with various banners and the 'SHORTY JENKINS CLASSIC' logo on the ice.

Cornwall Curling Club

- \$200K Trillium Grant
- Modernization efforts underway at waterfront facility
- Rob Mahon and Pam Lalonde



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

54



Truth & Reconciliation

- Cornwall adopts Truth and Reconciliation Action Plan
- Community wide consultation since 2024
- 57 action items



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

55



Medical Recruitment

- 7 recruitment events attended in QC, ON, BC and MB
- Partnership of City, Hospital, SDG & Great River Ontario Health Team
- Mayor’s Task Force on Medical Recruitment



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

56

A woman with long brown hair and glasses, wearing a dark blue V-neck top under a black jacket, stands in a hallway. To her left is a blue wall with a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' sign featuring a red maple leaf. The hallway leads to a brightly lit office area in the background.

Medical Recruitment

- Dr. Stephanie Amorosa
- New family medicine doctor at the Seaway Valley Community Health Centre
- Relocated from the USA



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

57

A man with short black hair and glasses, wearing a red polo shirt with a stethoscope around his neck, stands in a hallway. To his left is a blue wall with a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' sign featuring a red maple leaf. The hallway leads to a brightly lit office area in the background.

Medical Recruitment

- Dr. Zheng Wen Zhang
- New family medicine doctor at McConnell Medical Centre
- Relocated from Quebec



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

58



Medical Recruitment

- Dr. Chloé Rozon – Obstetrics and Gynecology
- New specialist at the McConnell Medical Centre & Cornwall Community Hospital



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

59




Medical Recruitment

- Dr. Nadine Abdullayeva – Psychiatrist
- New specialist at the Cornwall Community Hospital



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT


60



Dr. Jared McDonald

Medical Scholarship

- Scholarship recipients Dr. Karen Poirier and Dr. Jared McDonald
- Both are now practicing family medicine in Cornwall
- Seaway Valley Community Health Centre



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

61



62






New Home Construction


- Bellwood Ridge Estates Subdivision
- East Ridge Subdivision, Parkwood Estates
- New subdivisions including Keystone, Lock 18



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

63






\$501,238

2025 Average
House Sale Price
Cornwall & District

Housing Prices

- Increase of 1% compared to 2024
- 48% lower than the Greater Toronto Area, 40% lower than Ontario
- 20% lower than Ottawa, 13% lower than Montreal



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

64



CHOOSE
CORNWALL

2025 YEAR IN REVIEW



Lorneville Apartments

- \$1.2 million in renovations
- 248 units in two towers
- Second Street East



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

65



CHOOSE
CORNWALL

2025 YEAR IN REVIEW



150 Edward

- 54 residential units, 3 commercial units
- RMP Construction
- Historic Cotton Mill District



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

66





Community Housing

- Morris Glen (Morrisburg) – 17 apartments opened in July
- Massey Commons – 24 units under construction



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

67





Ted Laurier Place

- 128 long-term care beds at new Tollgate Road facility
- On track for opening in Q1 2026
- Bourgon Construction



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

68

Cornwall Economic Development

34



1164 Pitt

- First passive designed apartment building in Cornwall
- 10 air-conditioned units: 4 one-bedrooms and 6 two-bedrooms units
- Ground Level Holdings



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

69



Lawrence and Second

- 15 two-bedroom units
- Cornwall Capital /De Saulniers Construction
- Second Street East



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

70



CHOOSE
CORNWALL

2025 YEAR IN REVIEW



Promenade Miller

- 22 condominium units
- Clément Homes
- Water Street East



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

71



CHOOSE
CORNWALL

2025 YEAR IN REVIEW



910 Montreal Road

- 160 affordable rental units
- Currently under construction in Le Village
- Swimko



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

72

A photograph of four men standing in front of a large sign that reads "CHOOSE CORNWALL" with a red maple leaf logo and "2025 YEAR IN REVIEW" below it. The men are dressed in casual work attire, including jackets and jeans. The background is a dark, textured wall.

701 Montreal Road

- 64 affordable rental units
- Ray-Jans Construction
- Le Village

Cornwall
ONTARIO CANADA
A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

73



74

A photograph of three people (two women and one man) standing in front of a large display titled "CHOOSE CORNWALL 2025 YEAR IN REVIEW". The display features a red maple leaf logo and various historical photos and documents mounted on a wall.

Cornwall Tourism

- 7,500+ engagements with tourists at numerous events
- 60,000 Visitor Guides distributed in partnership with SDG Tourism
- Estimated economic impact of \$55+ million



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

75

An infographic titled "2025 Tourism Traffic" showing two large circular icons: an orange one with an upward arrow labeled "97.0 K VISITORS" and a pink one with an upward arrow labeled "\$158.5 M TOTAL SPENDING". To the right is a photo of a crowd in front of a clock tower. The background includes the "CHOOSE CORNWALL 2025 YEAR IN REVIEW" logo.

Tourism Impact


- 26.1% increase to 97,000 visitors in 2025
- 11.3% increase in visitor spending to \$158.5 million
- 20.6% increase in visitor trips



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

76






10.7%

INCREASE

Overnight Stays

- Increase in overall overnight stays of 10.7% compared to 2024
- 60% increase in visitors from the United States


A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

77





Reaching More Visitors

- Cycling Corridor – Destination Canada
- New 401 area profile sign
- New partnerships in film and cruise ship tourism


A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

78



Stakeholder Engagement

- Coffee Connect events throughout the year
- 2025 Tourism Summit in partnership with SDG Tourism
- Regional Tourism Organization (RTO 9)



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

79



Attractions

- SDG Historic Jail
- Saunders Hydro Dam Visitor Centre
- Cornwall Community Museum



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

80



Events

- Over 25 major cultural events and festivals
- Apples and Art, Cornwall Art Walk, Culture Fest, Pride
- Ribfest, Devfest, Waterfest, Doors Open



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

81




Aultsville Theatre

- 77 shows, 120 days booked - increase from 2024!
- Aultsville Film Festival returns after 5-year hiatus
- 2025 Metcalf Foundation Performing Arts Grant (Alex Ionescu)




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

82




CHOOSE
CORNWALL

2025 YEAR IN REVIEW




Pow Wow

- Second year in Lamoureux Park
- 321 adult dancers, 50 tiny tots, 6 drum groups
- Tourism Award from Chamber of Commerce




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

83




CHOOSE
CORNWALL

2025 YEAR IN REVIEW



Sports Tourism

- Dozens of tournaments, including hockey, baseball, swimming, golf
- Major tournaments coming in 2026 (Broomball, Curling)



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

84





2025 YEAR IN REVIEW

Elite Athletes

- Cornwall Triathlon – 628 athletes – most ever!
- St. Lawrence Marathon – 1200 athletes – most ever!



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

85





2025 YEAR IN REVIEW

Shorty Jenkins Curling Classic

- World-class international sporting event
- 8th year that Cornwall has hosted the bonspiel
- Cornwall Curling Centre



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

86



Tourism Development Fund

- 28 projects supported with \$186,345 in grants
- Tourism Development Corporation of Cornwall
- New website at CornwallTDF.ca



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

87



88





Emard Brothers Lumber

- \$250K investment in new warehouse
- Hardware store and lumber yard
- Celebrates 100th anniversary!



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

89






Lotus Capital

- Purchase of long-standing Brookdale Centre commercial plaza
- 139,000 sf of leasable space
- 13.28 acres




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

90



McKay Mechanical

- \$500K investment in new two-storey office on Tenth Street
- Ian McKay, owner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

91



MNP

- MNP merges with Johnson Beaudette
- Jamie Pollock, Josée Payette, Erin Lalonde, Paul Desnoyers



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

92



Butte & Bine

- Opened artisanal café and bakery in South Glengarry
- \$295K capital investment
- Expanded staff to meet growing demand



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

93




The Seeker

- Expands team of contributors and photographers
- Julia Lucio and Mai-Liis Renaud, owners




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

94

A photograph of the interior of a modern office space. On the left, a blue wall features a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' sign with a red maple leaf logo. In the center, a white reception desk is set against a green wall with the 'Welch LLP' logo in white. The desk is decorated with potted plants and brochures. The floor is a light blue-grey color.


Welch LLP

- \$156K investment in new office
- Second Street East in Downtown Cornwall




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

95

A photograph of the exterior of a modern, black and white storage facility. The building has large glass windows and a sign that reads 'SAFE STORAGE CORNWALL' with a red padlock icon. To the left, a sign says '100% CANADIAN OWNED'. The building is surrounded by a grassy area and a parking lot with several storage units. In the background, there are trees and a water tower under a blue sky with clouds.

Safe Storage

- Expands Marleau Avenue operations
- Adds new building on Carleton Street
- Now at 50,000 square feet, 300 units, and 10 acres



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

96



Lahaie & Sullivan

- \$800k investment at East Branch location
- Complete interior renovations
- First Street East in Le Village



97



Walmart

- \$250K in interior renovations to Supercentre
- SmartCentres plaza on Ninth Street West



98

A woman with long dark hair and a man wearing a baseball cap and a green t-shirt are standing behind a white counter. Behind them is a large sign that reads "BAMBINO FUN INDOOR PLAYGROUND" with a panda face logo. To the left, a screen displays the "CHOOSE CORNWALL 2025 YEAR IN REVIEW" logo.

Bambino Fun

- New indoor playground and activity centre on Marleau Avenue
- Asma Aurelia Bensalem and Duy Martin Ngo, owners



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

99

A photograph of a modern Starbucks building with a black and wood facade. The building has large windows and a drive-thru lane. A parking lot with several cars is visible in front. To the left, a screen displays the "CHOOSE CORNWALL 2025 YEAR IN REVIEW" logo.

Starbucks

- Two new locations
- Boundary Road & Second Street East
- \$850K investment



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

100

A photograph of a Tim Hortons restaurant storefront. The building has a dark roof and brick accents. The 'Tim Hortons' logo is prominently displayed in red script on a white background. Several cars are parked in front of the building, and trees with autumn foliage are visible.

The 'CHOOSE CORNWALL' logo, featuring a red maple leaf above the text 'CHOOSE CORNWALL' and '2025 YEAR IN REVIEW' below it.


Tim Hortons


- Interior and exterior renovations
- \$400K investment
- Eastcourt Plaza on Second Street East

The 'Cornwall' logo with 'ONTARIO CANADA' underneath.

A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT


101

A photograph of an East Side Mario's restaurant storefront. The building is green with brick accents and features a red and white striped awning over the entrance. A circular logo is visible on the brick wall. A yellow school bus is parked on the street in front of the building.

The 'CHOOSE CORNWALL' logo, featuring a red maple leaf above the text 'CHOOSE CORNWALL' and '2025 YEAR IN REVIEW' below it.

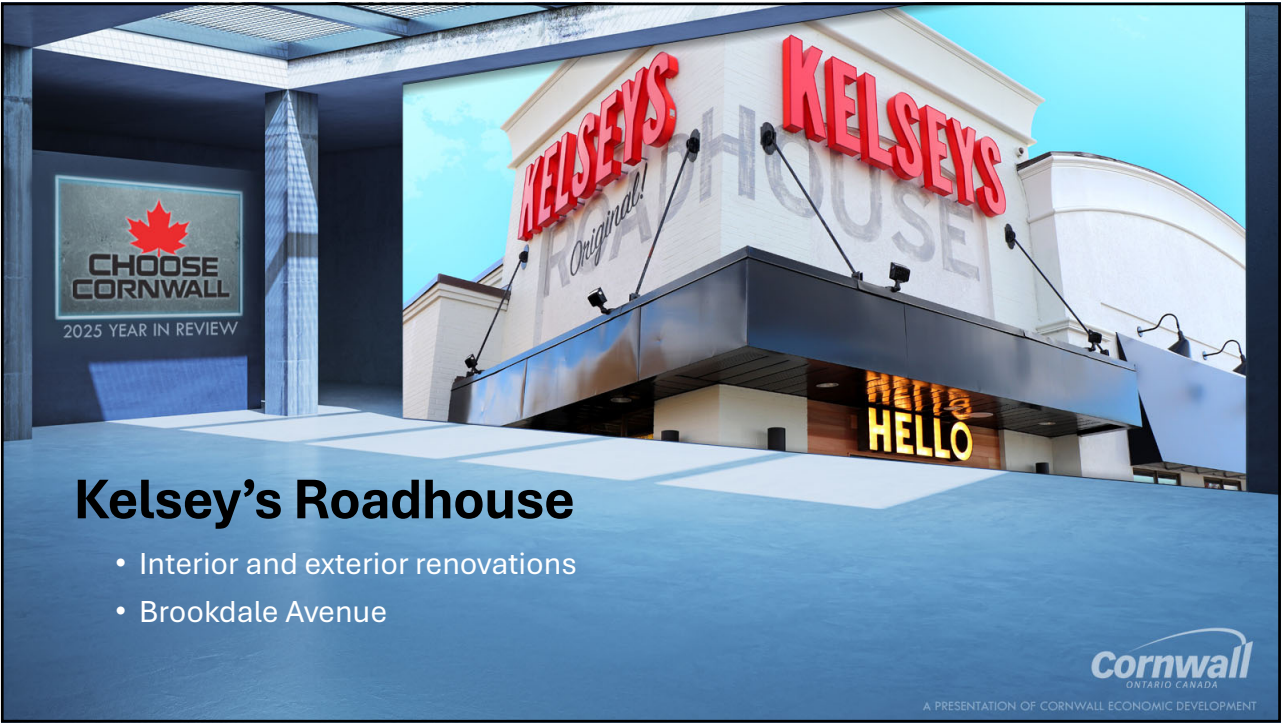
East Side Mario's

- Interior and exterior renovations, new takeout room
- \$500K investment
- Brookdale Avenue

The 'Cornwall' logo with 'ONTARIO CANADA' underneath.

A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

102



Kelsey’s Roadhouse

- Interior and exterior renovations
- Brookdale Avenue



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

103



Viva Cancun

- New Mexican Restaurant
- Osmar Amaya, owner
- Second Street West



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

104

A photograph of three people, two men and one woman, standing in front of the entrance to Maverick's Donut Company. They are all wearing black shirts and caps. To the left is a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' sign. To the right is a large window with the 'MAVERICK'S DONUT COMPANY' logo.


Maverick's Donuts

- New specialty donut shop
- Jerry Welsh, Jean-François (JF) Leduc, and Tammy Lévesque, owners
- \$100K tenant fit-up at Tudor Centre at Ninth and Sydney




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

105

A photograph of Ryan Ledoux, the owner of Cloud Mellow, standing in front of his shop. He is wearing a pink shirt and a black apron, and is making a peace sign. Behind him is a large menu board with various dessert options. To the left is a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' sign.


Cloud Mellow

- Popular gourmet marshmallows and giant stuffed cookies
- Ryan Ledoux, owner
- Maplewood Plaza on Eleventh




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

106



Batteries Expert

- One-stop shop for all battery and battery-related products
- Lanielle and Dennis St. Denis, owners
- Pitt Street



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

107



Manila Kitchen

- Authentic Filipino flavours at new food store
- Lynn Barba and Jennica De La Peña, owners
- Pitt Street



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

108



Dev Hotel & Conference Centre

- Conference Centre fully reopens to the public, including Jet Set Pub
- Ongoing renovations and event planning
- Ian Bentley, General Manager



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

109




Sky Serenity Spa

- Wellness centre with advanced medical spa technology
- Located inside the DEV Centre
- Holly Vasudevan, owner




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

110



Canna Cabana

- Recreational cannabis retailer
- \$185K in tenant fit up at second location on Ninth Street




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

111



Cornwall Square

- Subway
- Service Ontario
- Habitat for Humanity ReStore



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

112






Cornwall Square


- Sunrise Records
- BH+E Kitchen and Bath
- Tunka’s Fashion



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT


113






Craftman’s Cafe

- New downtown bistro
- Prabhjeet Singh Bhamra and Rahet Bhamra, owners
- Second Street East




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

114

A photograph of a man and a woman, the owners of Papa John's, standing in front of a large wooden pizza wheel logo with the words "PAPA JOHN'S" in red. They are wearing black polo shirts with the Papa John's logo. To the left, a screen displays the "CHOOSE CORNWALL 2025 YEAR IN REVIEW" logo.

Papa Johns

- Pizza chain chooses Downtown Cornwall
- Tejal and Himanshu Chaudhary, owners
- Pitt Street



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

115

A photograph of the exterior of a building with orange and grey siding. The building has signs for "DOCK'RITE" and "KABRAK". To the left, a screen displays the "CHOOSE CORNWALL 2025 YEAR IN REVIEW" logo.

Dock'rite

- Designs, manufactures and installs aluminum docks and boat lifts
- New offices and showroom on Marleau Avenue
- Keven Farlinger, owner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

116

A photograph of a Motel 6 sign on a blue background with a large red number 6. To the left, a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' logo is visible on a wall.


Motel 6

- National motel chain lands in Cornwall
- Interior and exterior renovations
- 35 room motel on Brookdale Avenue




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

117

A photograph of the interior of a Shoppers Drug Mart store, showing shelves stocked with products and a display of 24-hour service boxes. To the left, a 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' logo is visible on a wall.


Shoppers Drug Mart

- \$215K in interior renovations at Brookdale store
- New cosmetics and perfume section




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

118




Long & McQuade

- New retailer chooses Cornwall
- Musical instruments and lessons
- \$500K for interior renovations at Pitt and Tollgate




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

119



See-Way More

- New company offering guided tours on 22 passenger shuttle bus
- Added 7 passenger van
- Hassan Rafiei, owner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

120



Summerheights Golf Links

- 36 hole golf course founded in 1962 welcomes new ownership
- Phil Brown has taken over from Rory and Kathy MacLennan



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

121



Weaving Baskets Group

- Adds the Heritage Golf Course in Lancaster to its growing real estate portfolio



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

122





Archie's

- \$500K investment in covered driving range
- 14 new covered bays all with separate seating areas
- TopTracer Range technology for improved practice experience




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

123



Ontario Hockey Academy

- \$3.4 million expansion project underway
- Training facility on Vincent Massey
- Giles and Kim Lascelle, owners



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

124



Medical Arts Pharmacy

- \$50K investment
- New compounding room at Thirteenth Street location



125



The Macula Clinic

- Specialized retinal services and macular care
- Dr. Sanjay Sharda
- Located on Montreal Road in Le Village



126



Bio-Test Laboratories

- New patient service centre
- Tudor Centre at Ninth and Sydney Street



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

127



Life Labs

- \$150K investment at Thirteenth Street location
- Interior renovations
- Expanded service delivery



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

128



McConnell Medical Centre

- Extensive interior and exterior renovations
- New local ownership
- Working to attract new medical professionals and health services



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

129



FHTT Medical Concierge

- Opens second location at McConnell Medical Centre
- Renovated clinic space
- New remote diagnostic equipment



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

130




Bayshore Health

- Expands Campbell Street offices
- New training centre to support Northern Staffing



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

131




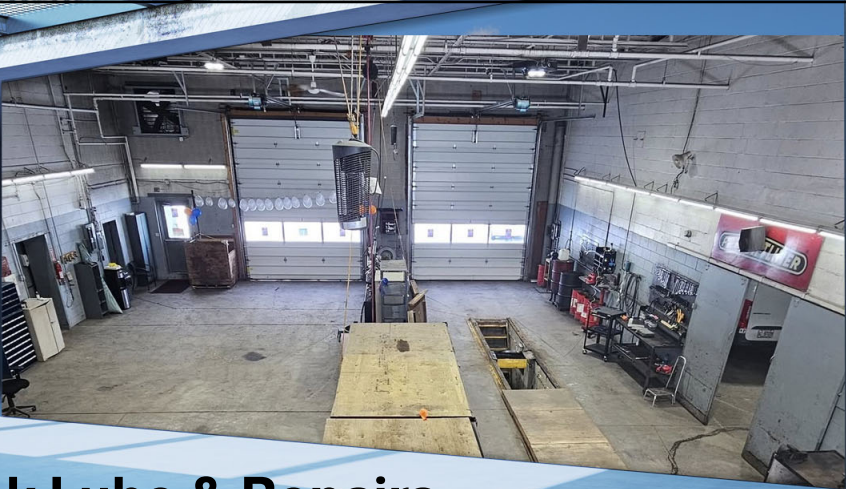
Seaway Hyundai

- \$650K new garage addition
- Marc Lapointe, owner
- Rosemount Avenue location




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

132



Express Truck Lube & Repairs

- New commercial truck service operation
- Vincent Massey Drive



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

133



Enterprise Truck Rental

- New truck rental office to compliment car rental operation
- Vincent Massey Drive



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

134





VIA

- Renovations to train station on Station Road
- Investment in new platform
- Service remains at 5 trains daily



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

135





Tight Lines Tackle

- Triples the amount of retail space at Fourth and Cumberland
- Robert Martin, owner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

136



Zaytoona

- Middle eastern grocery store opens doors on Second Street East
- Adnan Naddaf, owner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

137



La boulangère du Village

- New bakery on Montreal Road for Le Village
- Émilie Nolan, owner



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

138



Zoho

- Continues to bring hi-tech talent to Cornwall
- Doubled workforce in 2025
- Customer base growing by over 50% YOY



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

139



Cornwall Gravel

- Cartwave Realty added 41 new serviced lots to Bellwood Ridge subdivision
- Began construction of the expansion of the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

140

A woman with long brown hair and a man with short brown hair and a beard are standing in front of a backdrop. The backdrop features a red maple leaf logo and the text 'CHOOSE CORNWALL' and '2025 YEAR IN REVIEW'. The woman is wearing a black jacket and the man is wearing a black jacket.

Cornwall Construction Association

- Relaunches industry association with new membership drive
- Christine De Ladurantaye and Brad Robertson
- CornwallConstruction.ca



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

141

A woman with long brown hair and glasses and a man with short brown hair and a beard are standing in front of a backdrop. The backdrop features a red maple leaf logo and the text 'CHOOSE CORNWALL' and '2025 YEAR IN REVIEW'. The woman is wearing a light-colored cardigan and the man is wearing a pink polo shirt. The backdrop also features the text 'WE CONNECT, EDUCATE, AND ADVOCATE FOR LOCAL BUSINESSES' and 'JOIN THE CHAMBER TO RECEIVE EXCLUSIVE MEMBER OFFERS & INSIGHTS'.

Chamber of Commerce

- Another strong year for venerable business association
- Launching Seaway Savings Discount Program in January
- SeawaySavings.ca



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

142



Business Enterprise Centre

- Ana Porporo and Mireille Lemire
- 1000+ consultations with entrepreneurs across Cornwall, SDG & Akwesasne
- \$102,000 in Starter Company Plus and Summer Company awards



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

143



Small Business Success



- Best Buy
- Chat Time
- Lazer Zone
- **Pure Lymphatics**
- Brunet Monuments
- Natural Design Landscapes
- Bin City
- Doctor Wash



144



Small Business Success

- Bullseye Golf Sims
- Cway AI
- Fournier’s Financial Solutions
- **Glengarry Roots**
- Cotton Mill Counselling Clinic
- Corleoni’s
- Bubble Tea House
- Red Maple Retail Inc.



145



Small Business Success

- Carshine
- DVWN
- Normal is Boring
- **Power Shot Academy**
- Glass by Jules
- Pop of Joy
- Greener Acres Lawncare
- Sparkle and Shine



146



Small Business Success

- Dare to Dream Farm
- Glengarry HR Services
- Whipperwill Farm
- **The Noveltea Company**
- Steelsmith's Smokehouse
- Nurtured Holistic
- Secrecy Vaults
- Piccolo Amici



147



Small Business Success

- Relove Dress Rentals
- Togouon Enterprises Inc.
- Fungi Fuzion
- **Rivet Masonry**
- The Intuitive Virgo
- Nexus Quest
- Sunshine Studio Moose Creek
- East West Manifest



148



Small Business Success

- IBEX Performance Training
- SDG Solutions
- Stone Haus Spa
- **Core Arts & Entertainment**
- Vanessa Delaveau Design
- Seaway Valley Music Academy
- Flowers Cornwall
- Vibz Caribbean Bar & Grill



149



Small Business Success

- Dhaba
- Jeanty's Variety Store
- Arcadia Barbershop
- **Joelle Nido Beauty Supply**
- Passion Barbershop
- Cornwall Ramp Co.
- Grain & Stone
- Bro's Fade



150



Small Business Success

- Joy’s Wings and Grill
- Jaxybean Cookies by Dana & Savy
- Riverdale Pharmacy
- **Essential Kitchen**
- Options Restaurant
- 777 Truck and Trailer Repair
- Al Paralegal
- StudEnotes



151



Small Business Success

- Nim Glamour
- The Skin Within
- Resto Pizza Atlantis
- **Plant Prepped Kitchen**
- Ben’s Bakery
- R. Farag Veterinary
- Mattress by Appointment
- Sweetgrass & Soul Medical Aesthetics



152



Small Business Success

- Ben & Audrey’s Poffertjes
- LUMA Salon & Sanctuary
- Amanda’s Country Bakery
- **Tan’s Fusion Thai Restaurant**
- Boutique Mia Moda
- Uligan’s Uncovered
- HJV Equipement
- Northern Look Inc.



153



Small Business Success

- The Fry Shack
- Prestige Catering
- Aero Concept Systems
- **Posh Nosh**
- Fat Les’s Cornwall
- Genesis Kitchen
- Premium Autographs
- Neuralign



154



Small Business Success

- Tahini's
- Baskin-Robbins
- Gabriel Pizza
- **Crush Lane**
- Capital Auto Parts
- Cornwall Pizza Productions
- Container Living
- Adappt Apparel



155



156



Cntrl+

- Raised \$1.5 million in seed funding this year alone, now 9 full time employees
- Launching sales this year (USA Dec. 8) (Canada Jan. 8)
- Health Canada & FDA cleared, patents in 30 countries



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

157



Ground Soap

- Expanded product line with new sizes and new specialty soaps
- Introduced colourful new packaging
- All natural & organic cold process bar soap



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

158



St. Lawrence Structures

- \$720K in office expansion
- Project wrapped up in October
- Nick Kaneb Drive



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

159



Olsonfab & NVC Olfsonfab

- Increased skilled trades workforce and expanded office management team
- Continues to expand and invest in operations



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

160



Planet Pallets

- New operation on Vincent Massey Drive
- Supporting regional logistics sector



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

161



Done Right Roofing

- Breaks ground on \$1.5 million new building
- Brent and Linda Boissonneault, owners
- Campbell Street in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

162



Roslin Enterprises

- Oil reclamation operations
- Small facility on Wallrich Avenue



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

163



Bissett Fasteners

- Opens new regional service centre and warehouse
- \$100K investment in new racking
- Montreal Road



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

164



Touchette & Melinor

- Group Touchette Real Estate partners with Melinor Investments
- \$40.2 million purchase price of 3 industrial buildings on Boundary Road
- Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

165



Timila

- New name for contract electronic manufacturer MPiQC
- Campbell Avenue in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

166



Kontron

- Kontron purchases Katek Canada
- Formerly SigmaPoint
- Marleau Avenue in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

167



Johns Manville

- Investment in a new packaging line system
- Continued growth in the GoBoard product line
- Marleau Avenue in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

168

A presentation slide for Lallemand. The background is a large screen showing a massive pile of white, fluffy product. On the left, a smaller screen displays the 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' logo. The Lallemand logo is prominently displayed in the center of the main screen.

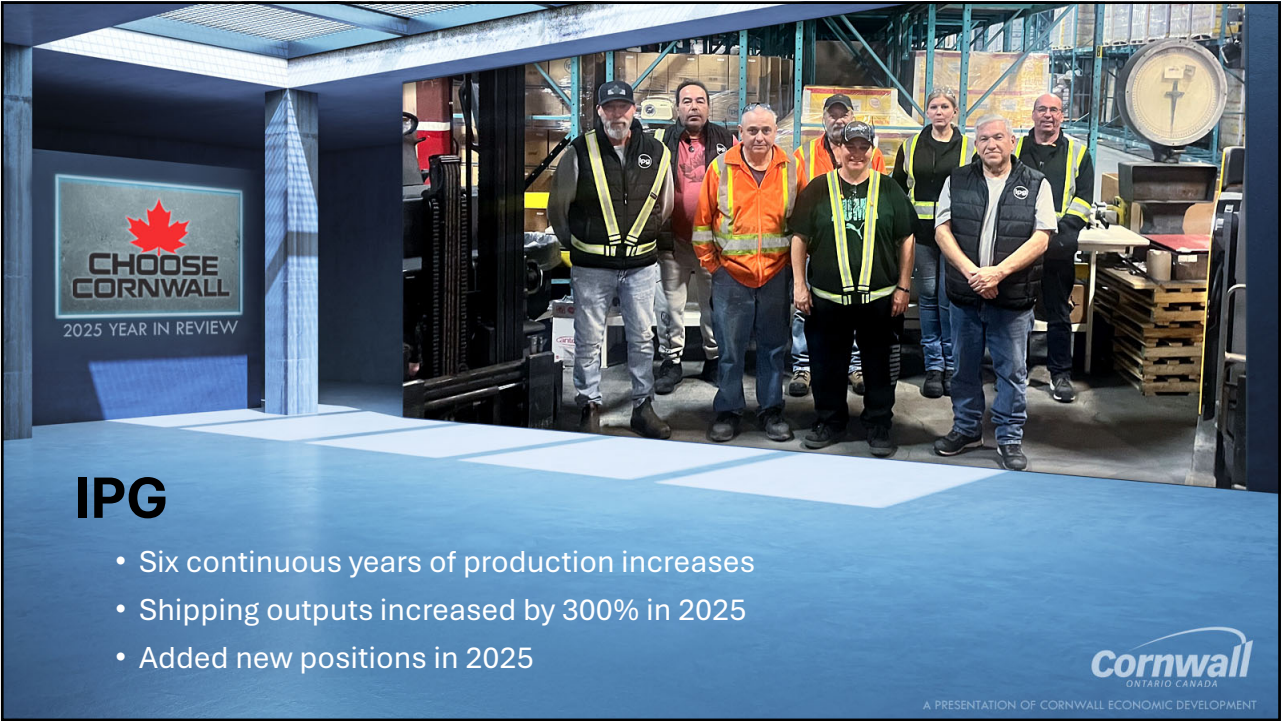
Lallemand

- Process improvements have led to increased demand for product
- Increased workforce and moved to a 24/7 schedule
- Top marks in BRC certification, a vital standard for food safety




A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

169

A presentation slide for IPG. The background is a large screen showing a group of eight workers in safety gear standing in a warehouse. On the left, a smaller screen displays the 'CHOOSE CORNWALL 2025 YEAR IN REVIEW' logo.

IPG

- Six continuous years of production increases
- Shipping outputs increased by 300% in 2025
- Added new positions in 2025



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

170

Leclerc

- Additional investment allows for production of cookies as well as bars
- Launched a new product: GoPure Energy Ball
- New certification to produce organic products



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

171

Olymel

- Added a third press to increase production capacity
- Increased injecting volume on the evening shift
- Celebrated 25th anniversary in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

172



Vivo

- Overall revenue grows by 38% year-over-year
- Opens distribution in Asia and establishes U.S. footprint
- Continued product innovation leads to algae-based Vitamin D3



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

173




Laminacorr

- \$4.5 million in new equipment
- Ongoing investment in innovation and productivity
- Family-owned plastics manufacturer in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

174






2025 YEAR IN REVIEW

Morbern

- Expands office footprint to 4th country
- Sales increase to 37 countries around the world
- Investing in new productivity machinery



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

175





2025 YEAR IN REVIEW

Laframboise Group

- \$3.1 million – new investment
- 24 new employees
- Vincent Massey Drive



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

176



Nautel C-Tech

- Replacing Hull Mounted Sonar Systems for the Canadian Navy’s Frigates
- 200 Sonar Systems delivered to navies worldwide
- New contracts in Netherlands, Belgium and South America



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

177



Amazon

- \$168K in building improvements
- Site work improvements
- Boundary Road facility in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

178



Walmart Logistics

- Recruited 190 new associates
- Now at 2100 employees in logistics – 2400 overall in Cornwall (highest ever)
- Provided \$24,000 in community grants to 18 local organizations



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

179



UAP / Benson

- UAP completes acquisition of the Benson Group



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

180



Michelin

- Michelin took ownership of 984,000 sf distribution centre this year
- Operated by Ryder Logistics
- Awarded “Best DC in the Michelin Network”



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

181



Great Wolf Resorts

- World-class Great Wolf Lodge to become instant must-see attraction
- Expected 600,000+ visitors per year
- 53 acre site in the Cornwall Business Park



A PRESENTATION OF CORNWALL ECONOMIC DEVELOPMENT

182

Looking Ahead

- Softening outlook for inflation
- Proposed increase in national infrastructure spending
- New emerging trade partners
- Scarcity of industrial built space
- Small business succession planning
- eCommerce remains an opportunity/challenge for small business

Canadian Spending Intentions

Legend: Spend less (dark blue), No change (light blue), Spend more (orange), No response (red)

Category	Spend less (%)	No change (%)	Spend more (%)	No response (%)
Goods made in Canada	~5	~35	~55	~5
Goods made in the U.S.	~60	~25	~10	~5

The Globe and Mail | Bank of Canada

183

www.ChooseCornwall.ca

THE FULL STORY

Learn more about the companies and organizations featured in this report.

Full articles on ChooseCornwall.ca, BusinessEnterpriseCentre.ca and CornwallTourism.com

184



185